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Which of the following is not a Project Management Knowledge Area Communications Management Procurement Management Change Control Management Project Integration Management A project is a _____ effort undertaken to create a _____ product or service. unique, temporary significant, necessary organized, profitable temporary, unique Possible socioeconomic influences on the project include Budgetary considerations Internationalization Activity based costing Matrix organization Based on the life cycle model of the typical project, which stage is expected to experience the highest resource usage? Initial phase(s) Intermediate phase(s) Closing phase(s) Staffing phase(s) Which is not a facilitating process? Solicitation planning Quality planning Communications planning Resource planning Core processes: Can interact differently with one-another, depending on the nature of the project Have clear dependencies Must be preformed simultaneously Are managed by the same staff members throughout the project Which of the following is a tool or technique used in integrated change control Organizational procedures Performance reports Project plan Oupdates Performance measurement The project plan: Is a management control that will change only intermittently and only in response to an approved scope change Usually includes the work break down structure but not major milestones Is used to

manage project execution Includes open issues, but not pending decisions Change control requests: Must be relayed in writing Provide the baseline against which changes will be controlled Are always initiated externally Are inputs to integrated change control _____ is the formal procedure for sanctioning project work to ensure it is done at the right time. Work-authorization system Organizational procedures Status review Project planning Which of the following is not a tool or technique of project plan execution? PM Information system Change control system Organizational procedures General management skills Which scope management process creates the WBS? Initiation Scope planning Scope definition Scope verification 100Test