

PMP美国项目管理认证的模拟考试样题10 PDF转换可能丢失图片或格式，建议阅读原文

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1. There are two major types of reserves used on projects. The _____ is for (usually major) scope changes that were not considered as part of the original plan, whereas the _____ is to compensate for minor changes in estimating, escalation factors. A. Management reserve, unplanned allowance fund. B. Management reserve, contingency. C. Contingency fund, management reserve. D. Unplanned allowance fund, budgetary reserve. E. Unplanned reserve, planned reserve. ANS: C

2. To determine what causes the majority of quality problems in a process, a very useful tool is the: A. cause and effect diagrams. B. flow chart. C. control chart. D. pareto chart. E. trend chart. ANS: D

3. Which of the following is not part of contract administration A. contract award B. performance control C. financial control D. contract closeout E. All of the above are parts of contract administration. ANS: A

4. A(n) _____ system is designed to ensure the timely availability of nonhuman resources, and includes the cost in procurement, shipping/freight, storage and loss. A. Inventory control. B. Materials management. C. Procurement. D. All of the above. E. A and C only. ANS: B

5. Expectancy theory as applied to project management implies that: A. The team will work the hardest on those goals that are clearly explained by the project manager B. The more rewards that the project manager provides, the better the performance of the team C. Team members will work hardest for those project goals that

also bring satisfaction to personal goals D. Employees will work hardest for those project goals which are accompanied by high levels of authority for the individual team members E. None of the above ANS: C

6. Non-verbal communication includes: A. Body movement B. Gestures C. Facial expressions D. The way we move our hands E. All of the above ANS: E

7. The formal invitation to submit a price for specified goods/services is usually referred to as: A. request for proposal B. request for quotation C. tender invitation D. bid invitation E. A and B only ANS: B

8. The project scope/charter baseline includes: A. Summary of background conditions defining the project. B. Organization, authority and responsibility relationships. C. Functions to be performed. D. Resource requirement schedule including time estimates. E. All of the above. ANS: E

9. Which of the following is not an input to quality planning? A. scope statement. B. regulations. C. work results. D. standards. E. quality policy. ANS: C

10. Which of the following networking methods allows us to show that the last 10% of one element cannot be completed until 62% of a previous element has been completed? A. PERT B. ADM C. PDM D. All of the above. E. A and C only. ANS: C

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