

PMP美国项目管理认证的模拟考试样题8 PDF转换可能丢失图片或格式，建议阅读原文

https://www.100test.com/kao_ti2020/63/2021_2022_PMP_E7_BE_8E_E5_9B_BD_E9_c41_63096.htm 1. Management

decision-making includes: A. Analysis of alternatives. B.

Revisions/replanning. C. Resource allocation. D. Modification or updating of goals and objectives. E. All of the above. ANS: E 2. The

basic terminology for networks includes: A. Activities, events, manpower, skill levels and slack. B. Activities, documentation,

events, manpower and skill levels. C. Slack, activities, events, and time estimates. D. Time estimates, slack, sponsorship involvement,

and activities. E. Time estimates, slack time, report writing, life cycle phases, and crashing times. ANS: C 3. The project manager must

receive reports and briefings from engineers, contracting officers, procurement personnel and marketing people. The project manager

's communication dilemma is one of: A. encoding B. decoding C. choice of a medium D. one-way communication E. All of the above. ANS: E 4. The technique most commonly used to determine the

profitability of a project includes _____ methods. A. Net present value (NPV). B. Return on investment (ROI). C. Discounted cash

flow (DCF) D. Payout time and risk sensitivity analysis. E. All of the above. ANS: E 5. Which of the following are part of the purchasing

cycle: A. define need B. prepare and issue purchase order C. inspect incoming goods D. All of the above. E. A and B only ANS: E 6.

Which of the following is closest to Juran's definition of Quality: A.

conformance to requirements. B. fitness for use. C. continuous

improvement. D. customer focus. E. All of the above. ANS: B 7. A project element which lies between two events is called: A. An activity. B. A critical path method. C. A slack milestone. D. A timing slot. E. A calendar completion point. ANS: A 8. Employee unions would most likely satisfy which level in Maslow ' s hierarchy of needs? A. Belonging B. Self-actualization C. Esteem D. Safety E. Empowerment ANS: A 9. Management calls a meeting to explain to all employees the new benefits package for the rank and file. This is an example of: A. Upward communication B. Downward communication C. One-way communication D. Two-way communication E. None of the above. ANS: C 10. Project management/project planning is most closely aligned with: A. Long range/strategic planning (5 years or more). B. Intermediate range planning (1 to 5 years) C. Short range/tactical planning (1 year or less). D. All of the above. E. B and C. ANS: E 100Test 下载频道开通，各类考试题目直接下载。详细请访问 www.100test.com