

PMP美国项目管理模拟样题3 PDF转换可能丢失图片或格式，
建议阅读原文

https://www.100test.com/kao_ti2020/63/2021_2022_PMP_E7_BE_8E_E5_9B_BD_E9_c41_63116.htm 1. You are a project manager for Waterways Houseboats, Inc. You ' re been asked to perform a benefit/cost analysis for two proposed projects. Project A costs \$2.4 million with potential benefits of \$12 million and future operating costs of \$3 million. Project B costs \$2.8 million with potential benefits of \$14 million and future operating costs of \$2 million. Which project should you recommend? A. Project A because the cost to implement is cheaper than Project B B. Project A because the potential benefits plus the future operating costs are less in value than the same calculation for project B C. Project B because the potential benefits minus the implementation and future operating costs are greater in value than the same calculation for Project A D. Project B because the potential benefits minus the costs to implement are greater in value than the same calculation for Project A 你是水路游艇公司的一名项目经理。公司指派你对提议的两个项目进行成本/收益分析。项目A需要耗费的成本是240万美元，潜在收益为1200万美元，远期运营成本为300万美元。项目B需要耗费的成本是280万美元，潜在收益为1400万美元，远期运营成本为200万美元。你将向公司推荐哪个项目？ A. 项目A，因为其执行成本比项目B少 B. 项目A，因为潜在收益加上远期运营成本的价值总额比项目B少 C. 项目B，因为潜在收益减去执行成本和远期运营成本的价值额比项目A大 D. 项目B，因为潜在收益减去执行成本的价值额比项目A大 2. You ' ve been assigned

as project manager on a research and development project for a new dental procedure. You ' ve published the scope statement and are working on the scope management plan. What is the purpose of the scope management plan? A. It describes and documents a scope baseline to help make future project decision. B. It decomposes project deliverables. C. It describes how project scope changes will be incorporated into the project and how project scope will be managed. D. It describes how cost and time estimates can be composed for project scope changes.

你被任命为项目经理，来负责研究和开发一项新的牙齿治疗程序的项目。你已经发布了范围说明书并正在准备范围管理计划。请问，范围管理计划的目的是什么？ A. 它描述和说明的是一个范围基准以有助于未来的项目决策。 B. 它是对项目可交付成果的分解。 C. 它描述的是项目范围变更将如何融入到整个项目中去，以及项目范围将如何管理。 D. 它描述的是项目范围变更过程中成本和时间估算要如何调整应对。

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