

PMP美国项目管理模拟样题2 PDF转换可能丢失图片或格式，  
建议阅读原文

[https://www.100test.com/kao\\_ti2020/63/2021\\_2022\\_PMP\\_E7\\_BE\\_8E\\_E5\\_9B\\_BD\\_E9\\_c41\\_63120.htm](https://www.100test.com/kao_ti2020/63/2021_2022_PMP_E7_BE_8E_E5_9B_BD_E9_c41_63120.htm) 1. During your project meeting, a problem was discussed and resolution to the problem was reached. During the meeting, the participants started wondering why they thought the problem was such a big issue. Sometime after the meeting, you received an e-mail from one of the meeting members saying they 've changed their mind about the solution reached in the meeting and need to resurface the problem. The solution reached during the initial project meeting is an example of which of the following conflict resolution techniques? A. Confrontation B. Forcing C. Smoothing D. Storming 在你的项目会议中，大家讨论了一个问题，对这个问题的解决方案也已达成。在会议过程中，与会者起初不解他们为什么觉得这个问题是个大问题。会议后一段时间，你收到了一封来自一名与会成员的电子邮件，信中说他们变了主意，不再同意会中达成的解决方案并要求重新讨论这个问题。在项目启动会议上达成的解决方案是下列哪项冲突解决技巧的一个例子？ A. 面对 B. 强制 C. 缓和 D. 集思广益

2. You are the project manager for Heartthrobs by the Numbers Dating Services. You 've working on an updated Internet site that will display pictures as well as short bios of prospective heartbreakers. You 've just completed your project staff assignments and published the project team directory. Which process are you in? A. Resource Planning B. Organizational Planning C. Project Development Planning D. Staff Acquisition 你是提供以

心跳计数来测定年龄服务项目的项目经理。你目前正在筹建一个最新的网站来展示一些图片以及一些可能引起心脏变化的激素。你刚刚完成对你项目成员的分工并公布了项目团队成员的姓名地址名录。你正处于哪个流程？ A.资源规划 B.组织规划 C.项目发展规划 D.人员获取

3.Each of the following describes an element of the Scope Definition process except:

A.Breaking down the major deliverables of the project into smaller, manageable components B.Supporting detail C.Decomposition

D.Improving the accuracy of time and cost estimates

下列每个选项都描述了范围定义流程的一个要素，除了： A.将主要的项目可交付成果分解为规模较小、易于管理的要素 B.详细辅助资料（supporting detail） C.分解 D.进一步精确时间和成本估算

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