

PMP美国项目管理认证的模拟考试样题5 PDF转换可能丢失图片或格式，建议阅读原文

https://www.100test.com/kao_ti2020/63/2021_2022_PMP_E7_BE_8E_E5_9B_BD_E9_c41_63136.htm 1. Management styles associated with production environments, such as assembly lines commonly include: A. a directing style of leadership. B. a lack of confidence in their workers C. assumption that workers lack ambition and dislike responsibility D. a Theory X style of leadership E. All of the above. ANS: E 2. Quality management: A. is another name for careful inspections. B. is inversely related to productivity. C. is primarily the responsibility of management. D. is primarily the responsibility of the workers. E. is essentially a motivational technique. ANS: C 3. Risk management allows the project manager and the project team to: A. eliminate most risks during the planning phase of the project B. identify project risks C. identify impacts of various risks D. plan suitable responses E. B, C and D only ANS: E 4. Scheduling is the process by which decisions are made concerning: A. Tasks to be accomplished. B. Personnel/organization that will be assigned to accomplish the task. C. Time when the tasks are to be completed. D. All of the above. E. A and C only. ANS: E 5. The basic elements of communication include: A. Listening, talking and sign language. B. Communicator, encoding, message, medium, decoding, receiver, and feedback C. Clarity of speech and good listening habits D. Reading, writing and listening E. All of the above ANS: B 6. Which of the following would most likely increase the accuracy of estimating the project cost? A. Pricing out the work at lower levels in the work

breakdown structure. B. Using historical data. C. Talking to people who have worked on similar projects. D. All of the above. E. A and C only. ANS: D

7. A variance envelope has been established on a project. The envelope goes from -30% in Ramp. D. C. Tighter controls are always needed as a project begins to wind down. D. Of the personal desires of the project sponsor. E. Of none of the above ANS: E

8. Cost of quality is: A. associated with non-conformance to specifications and requirements. B. primarily caused by poor workmanship of workers who are building or manufacturing the product. C. used to determine whether a quality management program is suitable for a given project. D. negligible for most large projects. E. A and B ANS: A

9. Management plans include all of the following except: A. Organization of project. B. Job descriptions. C. Policies and procedures. D. Linear responsibility charts. E. Scope baseline. ANS: E

10. The Japanese resource management model exhibits: A. a cooperative spirit of goal setting. B. non-specialized career paths C. frequent changes in team assignments D. a Theory Z style of management E. All of the above. ANS: E

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