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建议阅读原文

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Questions 1: A change control system should include all the following except-

- a. Procedures for automatic approval of defined categories of change
- b. Paperwork, tracking systems, and approval levels necessary for authorizing changes
- c. A description of the powers and responsibilities of the change control board
- d. Procedures for conducting a midproject control system review

Questions 3: Two fundamental objectives of project control are to--

- a. Alter activities to achieve results and manage organizational assets
- b. Eliminate unexpected technical problems and identify technical difficulties that require more resources
- c. Ensure that resources are available when needed and avoid increases in the scope of work
- d. Have the required material, personnel, and equipment available when needed and ensure that budgeting is adequate

Questions 5: The project plan is important in change control because it--

- a. Provides the baseline against which changes are managed
- b. Provides the information on project performance
- c. Alerts the project team to issues that may cause problems in the future
- d. Is expected to change throughout the project

Questions 2: Written changes orders should be required on --

- a. All projects, large and small
- b. Large projects
- c. Projects with a formal configuration management system in place
- d. Projects for which the cost of a change control system can be justified

Questions 4: The principal sources of project failure are--

- a. Lack of a projectized

or strong matrix structure, poor scope definition, and lack of a project plan b. Lack of commitment or support by top management, disharmony on the project team, and lack of leadership by the project manager c. Poorly identified customer needs, a geographically dispersed project team, and little communication with the customer until the project is delivered d. Organizational factors, poorly identified customer needs, inadequately specified project requirements, and poor planning and control

Questions 6: Interface management is -- a. Considered to be one of the easier aspects of implementing the project plan b. Primarily concerned with the technical issues associated with linking system components in a configuration c. Facilitated by use of the WBS to display the ways people on the project interact and their duties and responsibilities d. The process of coordinating the various elements of the project so that they meet their joint goals of performance, schedule, and budget

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