

PMP美国项目管理认证模拟题精选7 PDF转换可能丢失图片或格式，建议阅读原文

https://www.100test.com/kao_ti2020/63/2021_2022_PMP_E7_BE_8E_E5_9B_BD_E9_c41_63222.htm Questions 1: A project is an ideal environment in which to use the technique of management by objectives because--

a. Project management involves setting organizational objectives
b. Projects generally are handled through a matrix management environment
c. Project managers' responsibilities are defined in terms of corporate objectives
d. All projects should be strongly oriented toward goals and objectives

Questions 3: All the following are examples of benefit measurement methods of project selection except--

a. Benefit-cost ratio
b. Payback period
c. Peer review
d. Multiobjective programming

Questions 5: Which of the following is a tool or technique used for project initiation--

a. Alternatives identification
b. Configuration management
c. Decision models
d. Decomposition

Questions 2: Each project phase is marked by completion of one or more deliverables. The deliverable for the concept phase of a project is the--

a. Project plan
b. Statement of work
c. Project charter
d. Resource spreadsheet

Questions 4: Change requests may result from--

a. A review of the project charter
b. A review of the performing organization's strategic plan
c. Enhanced problem-solving skills on the part of the project team
d. An error or omission in scope definition

Questions 6: The project's scope change control system is --

a. A collection of formal, documented procedures to define the steps by which official project documents may be changed
b. A documented process used

to apply technical and administrative direction and surveillance to identify and document functional and physical characteristics of items, record and report change, control change, and audit the items and system to verify conformance to requirements c. A set of procedures by which project scope may be changed, including the paperwork, tracking systems, and approval levels necessary for authorizing change d. Mandatory for use on projects so that the scope management plan cannot be changed without prior review and sign-off

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