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建议阅读原文

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1. A Project Manager is most likely to have the strongest influence in an organization that is: A. Balanced Matrix B. Functional C. Projectized D. Strong Matrix

2. Project Management processes are: A. A series of actions bringing about a result B. Concerned with describing and organizing the work of the project C. Concerned with specifying and creating the product D. Broken into core and non-core processes

3. Executing processes are concerned with: A. Recognizing that a project or phase should begin B. Coordinating people and other resources to carry out the plan C. Devising and maintaining a workable method to accomplish the business need that the project was undertaken to address D. Ensuring that the project objectives are met by monitoring and measuring progress and taking corrective action when necessary

4. Controlling processes are concerned with: A. Coordinating people and other resources to carry out the plan B. Recognizing that a project or phase should begin C. Ensuring that the project objectives are met by monitoring and measuring progress and taking corrective action when necessary D. Devising and maintaining a workable scheme to accomplish the business need that the project was undertaken to address

5. A complex project will fit best in what type of organization? A. Functional B. Cross-functional C. Matrix D. Balanced

6. Core planning processes: A. Include scope planning, cost planning, schedule planning and performance reporting B.

Provide a framework for the project C. Are used to track the progress of a project D. Have clear dependencies so they must be executed in essentially the same order on most projects 7. In a weak matrix organization, functional managers are usually responsible for: A. Monitoring personnel performance B. Approval for changes to the project schedule C. Monitoring their project team member deliverables D. Changes that impact their team member~ participation 8. As a Project Manager on replacing 2 miles of sewer pipe part of your job is to determine if there are changes to the scope of the project, the schedule, the budget and the technical requirements. These responsibilities are part of which process: A. Executing B. Controlling C. Planning D. Closing 100Test 下载频道开通，各类考试题目直接下载。详细请访问 www.100test.com