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[https://www.100test.com/kao\\_ti2020/65/2021\\_2022\\_PMP\\_E8\\_AE\\_A4\\_E8\\_AF\\_81\\_E8\\_c41\\_65521.htm](https://www.100test.com/kao_ti2020/65/2021_2022_PMP_E8_AE_A4_E8_AF_81_E8_c41_65521.htm) 51. The objective of fast tracking a project is to: a. increase productivity. b. reduce project duration. c. accelerate cost tracking. d. mitigate project risks. 52. Complex projects, involving cross-disciplinary efforts, are most effectively managed by a: a. projectized organization. b. functional organization. c. strong matrix organization. d. strong virtual organization. 53. You ' ve been engaged to manage a project with an estimated cost of ,000,000 that has been publicly approved by the project ' s sponsor. Your earned value calculations indicate that the project will be completed on time and under budget by 0,000. Based on this calculation, your personal profit will decrease by ,000. You should plan to: a. invoice for the full amount because the budget has been made public. b. add features to improve the quality without exceeding the public budget. c. inform the end-user that you can add features without exceeding the budget. d. inform the project sponsor of the projected financial outcomes. 54. One common way to compute estimated at completion (EAC) is to take the project budgeted-at-completion and: a. divide it by the schedule performance index. b. multiply it by the schedule performance index. c. multiply it by the cost performance. d. divide it by the cost performance index. 55. Project sponsors have the greatest influence on the scope, quality, time, and cost of the project during the: a. concept phase. b. development phase. c. execution phase. d.

closeout phase. 56. Ideally, communication between the project manager and the project team members should take place: a. via daily or weekly status reports. b. through approved template forms. c. by written and oral communication. d. through the formal chain of command. 57. During the project scope planning process, the work breakdown structure should be developed to: a. the sub-project levels by phase. b. the levels determined by the project office. c. levels allowing for adequate estimates. d. cost center levels for budgeting. 58. Responses to risk threats include all of the following except: a. avoidance. b. acceptance. c. mitigation. d. rejection. 59. To learn who has approval authority for revisions in scope, a project manager should: a. refer to the resource assignment matrix. b. refer to the change control plan. c. review the original project charter. d. request a copy of the organization chart. 60. A purchase order represents a: a. cash out-flow. b. project expense. c. commitment. d. capital investment. 61. The process of determining how a risk event will affect the project schedule is called risk: a. identification. b. mitigation. c. simulation. d. assessment. 62. Conflict resolution techniques that may be used on a project include: a. compromising, directing, and withdrawing. b. compromising, smoothing, and withdrawing. c. confronting, directing, and smoothing. d. confronting, smoothing, and withdrawing. 63. Risk identification outputs include the following except: a. risk triggers. b. decision trees. c. inputs to other processes. d. risk events. 100Test

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