

PMP认证考试试题精选(4) 以及答案 PDF转换可能丢失图片或格式 , 建议阅读原文

https://www.100test.com/kao_ti2020/65/2021_2022_PMP_E8_AE_A4_E8_AF_81_E8_c41_65526.htm 61. At what point in the project is there the most risk of project failure? A. Close out B. Development C. Implementation D. Concept 62. Phase exits, kill points and stage gates are used for what purpose? A. Planning the next stage in the project B. Communicating milestones to stakeholders C. Determining if the project should continue into the next phase D. Measuring earned value 63. A complex project will fit best in what type of organization? A. Functional B. Cross-functional C. Matrix D. Balanced 64. Which knowledge area involves organizational theory as a tool/technique? A. Communications Management B. Cost Management C. Risk Management D. Human Resource Management 65. Human Resource Management is tightly linked to which other knowledge area? A. Cost Management B. Risk Management C. Communications Management D. Time Management 66. Which of the following is not considered a constraint in Organizational Planning? A. Recruitment practices B. Collective bargaining agreements C. Preferences of the project management team D. Expected staff assignments 67. Outputs from Organizational Planning include all of the following except: A. Staffing Management Plan B. Organization Chart C. Project Team Directory D. Role and Responsibility Matrix 68. Inputs to Staff Acquisition include all of the following except: A. Staffing Management Plan B. Resource Histogram C. Staffing pool

description D. Recruitment practices

69. Which of the following is not an input to Team Development? A. Project Plan B. Staffing Management Plan C. Performance Reports D. Reward and recognition systems

70. Cost Budgeting is defined as: A. The estimated total cost of the project when done B. Allocating the cost estimates to the individual work items C. Estimating the cost of the resources needed to complete project activities D. The sum of the approved cost estimates

71. The cost baseline is an output of what process? A. Cost planning B. Cost estimating C. Cost budgeting D. Cost control

72. The time phased budget that is used to measure and monitor cost performance is: A. The project budget B. The cost budget C. The cost baseline D. The cost estimate

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